

## Message Text

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DRAFTED BY S:LSEAGLEBURGER:ML  
APPROVED BY S - MR. EAGLEBURGER  
S/S:PSHANKLE

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FM SECSTATE WASHDC  
TO USDEL SECRETARY IMMEDIATE

S E C R E T STATE 162957 TOSEC 060071

NODIS  
CHEROKEE

E.O. 11652: GDS  
TAGS: OVIP (KISSINGER, HENRY A.) SOPN  
SUBJECT: HENRY CABOT LODGE MEMOIRS

FOR THE SECRETARY FROM EAGLEBURGER

1. I HAVE RECEIVED THE FOLLOWING LETTER AND ENCLOSURE  
FROM HENRY CABOT LODGE. MY RECOMMENDATION IS THAT YOU  
AUTHORIZE ME TO TELL HIM HE CAN GO AHEAD AS HE SUGGESTS.

2. BEGIN TEXT DEAR LARRY: I HAVE AGREED TO WRITE SOME  
MEMOIRS AND THIS RAISES THE QUESTION OF WHAT TO SAY ABOUT  
HENRY'S VISITS TO SAIGON IN 1966 AND 1967 WHEN I WAS  
AMBASSADOR THERE -- OR WHETHER TO SAY NOTHING.

MY JUDGMENT IS BRIEFLY TO MENTION HIS VISITS AND THE  
HIGHLY PRESCIENT CONCLUSIONS WHICH HE REACHED. I ENCLOSE  
A PASSAGE WHICH I PLAN TO INCLUDE IN THE BOOK UNLESS YOU  
PERCEIVE SOME OBJECTION. WARM REGARDS, AS EVER YOURS,  
HENRY CABOT LODGE

ENCLOSURE: MY RECOMMENDATION OF DR. KISSINGER WAS BASED  
PRIMARILY ON KNOWLEDGE OF HIM GOING BACK TO THE DAYS WHEN  
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HE WAS A PROFESSOR AT HARVARD. UNDOUBTEDLY, OTHERS

RECOMMENDED HIM TOO. BUT THERE WAS ANOTHER BASIS FOR MY RECOMMENDING HIM, COMING FROM AN INCIDENT WHICH OCCURRED IN 1966, JUST AS I WAS LEAVING PRESIDENT JOHNSON'S OFFICE,

TO WHICH I HAD BEEN CALLED FOR CONSULTATION. I WAS ON MY WAY BACK TO SAIGON. THE PRESIDENT AND I WERE BOTH STANDING UP, ABOUT TO SAY GOOD-BYE, WHEN THE PRESIDENT COMPLAINED THAT HE WAS NOT GETTING ENOUGH ADVICE FROM HIS REGULAR ADVISERS WHICH WAS IMAGINATIVE AND INVENTIVE. HE WANTED NEW IDEAS. "I WISH", HE SAID TO ME, "THAT YOU WOULD CHOOSE TWO MEN WHOSE ABILITY YOU ADMIRE AND INVITE THEM TO GO TO VIET NAM AS YOUR CONSULTANTS AND GUESTS. THEY MUST BE FREE TO GO EVERYWHERE AND SEE EVERYTHING AND EVERYBODY." AND SO I DID WHAT THE PRESIDENT DIRECTED AND INVITED TWO MEN, FOR WHOSE ABILITY I HAD GREAT ADMIRATION, TO COME -- SEPARATELY. ONE OF THEM WAS MY SON, GEORGE C. LODGE, NOW A PROFESSOR AT THE HARVARD BUSINESS SCHOOL. THE OTHER WAS DR. KISSINGER. EACH CAME SEPARATELY, STAYED WITH ME AT THE EMBASSY AND MADE ORIGINAL AND INVENTIVE RECOMMENDATIONS. DR. KISSINGER MADE SEVERAL RETURN TRIPS.

HIS OBSERVATIONS OF VIET NAM IN 1966 WERE PRESCIENT: HE WAS IMPRESSED WITH THE NEED FOR AN IDEOLOGY WHICH COULD ENLIST BOTH POPULAR AND INTELLECTUAL SUPPORT -- SOMETHING WHICH PEOPLE COULD AFFIRM AND WHICH WAS NOT JUST NEGATIVE. HE POINTED OUT THE ERROR OF HANDLING SO MUCH ON A PURELY MILITARY BASIS INSTEAD OF MAKING OUR METHODS FIT THE MIXTURE OF POLITICS AND TERRORISM, CONDUCTED BY PROFESSIONAL UNDERCOVER MEN, WHICH HAD MARKED THE VIET CONG STYLE OF FIGHTING. WITH EVERYTHING GEARED TO THE MILITARY, WE WERE "FLYING BLIND" MUCH OF THE TIME. HE SAW OUR EXPLODING OVERSEAS BUREAUCRACY IN VIET NAM LEADING TO A PROLIFERATION OF PROGRAMS WHICH WOULD OVERTAX THE SLENDER VIETNAMESE RESOURCES. HE THOUGHT THERE WAS INSUFFICIENT COORDINATION AND INSUFFICIENT REVIEWS. HIS INSIGHTS, HIS STAMINA AND HIS POWERS OF ANALYSIS ALL MADE A DEEP IMPRESSION ON ME AS HAVE HIS MANY CONTRIBUTIONS SINCE THAT TIME AS ASSISTANT TO THE PRESIDENT FOR NATIONAL SECURITY AFFAIRS AND AS SECRETARY OF STATE. END TEXT INGERSOLL  
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